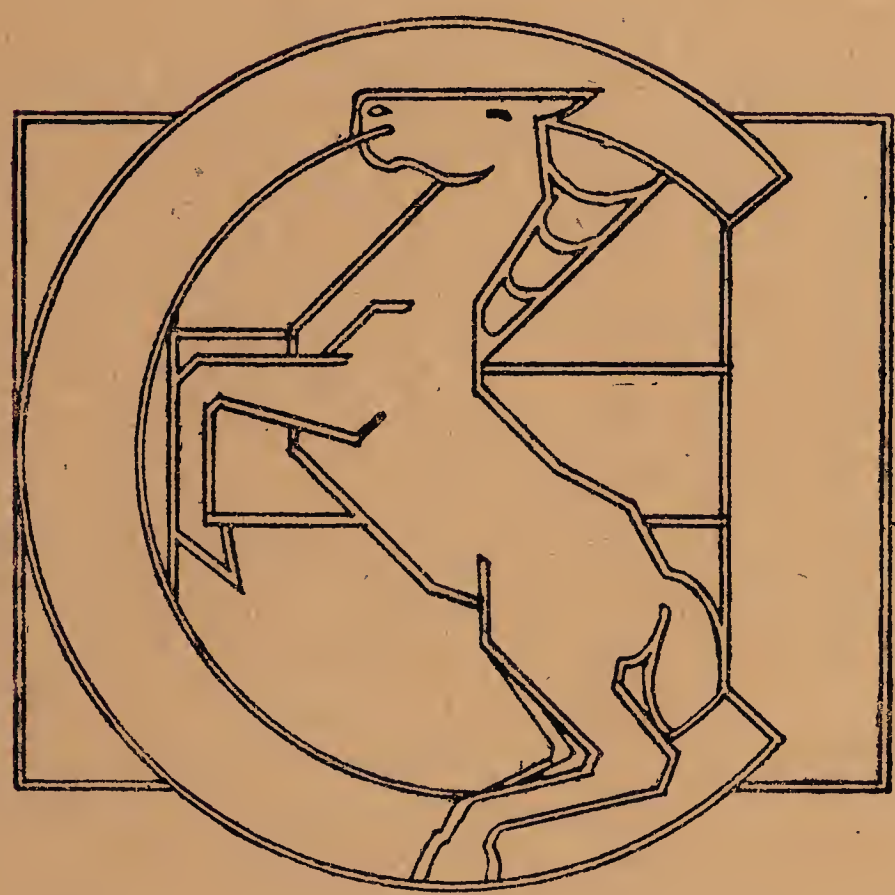
KENT AND CANTERBURY HOSPITAL

1945



This is the 152nd Annual Report

1793

The Hospital in Longport was opened for the reception of Patients

1937

The Work was transferred to the New Buildings at South Canterbury

WELLCOME
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1945

URGENT APPEAL

£15,000

Additional income is required in 1946 to maintain existing services. Friends and Supporters of the Hospital are cordially invited to help by completing the enclosed

DONATION FORM

22501338816

BOARD OF MANAGEMENT

1945-1946

Patron:
HIS GRACE THE LORD ARCHBISHOP OF CANTERBURY.

President:
W. K. WHIGHAM, Esq., O.B.E.

Vice-Presidents:
THE VERY REV. THE DEAN OF CANTERBURY.
THE RIGHT WORSHIPFUL THE MAYOR OF CANTERBURY.
(Ald. A. Baynton, O.B.E.)
J. BAKER WHITE, Esq., M.P.
MAJOR H. G. JAMES.
H. G. MOUNT, Esq., J.P.
HAROLD WACHER, Esq., M.D.
THE HON. MRS. WILFRED JAMES.
CHARLES YEOMAN, Esq.

Trustees:
W. K. WHIGHAM, Esq., O.B.E.
THE RIGHT HON. THE EARL OF GUILFORD.
SIR WILLIAM WRIGHT, O.B.E.
CHARLES YEOMAN, Esq.

Hon. Treasurers:
P. JACKLING, Esq., O.B.E.
CHARLES YEOMAN, Esq.

Chairman of Board:
CHARLES YEOMAN, Esq.

Vice-Chairman:
E. J. MOUNT, Esq.

Governors Elected at the Annual General Meeting (February, 1945):
A. APPS, Esq.
W. BAINBRIDGE, Esq.
J. BEASLEY, Esq.
THE VISCOUNTESS BROOME.
MRS. CHURCHILL.
MRS. C. G. CLAIRMONTE.
A. G. CLARK, Esq.
ALDERMAN MRS. G. R. HEWS.
MAJOR E. KNATCHBULL-HUGESSEN.
MRS. E. M. MAJOR.
MRS. A. RAMSAY.
W. A. TERRY, Esq.
ROBERT TRITTON, Esq.

Governors Nominated as Representatives of the Contributory Scheme:

J. ABBOTT, Esq.
MISS ANDREWS.
MRS. EDEN.
E. FLOYD, Esq.
MRS. FRENCH.
MRS. FRESHWATER.
MRS. A. W. LEDGER.
G. MOON. Esq.
A. ROBERTSON, Esq.
C. SIMPSON, Esq.
MISS TOWER, M.B.E.
A. WOODHAMS, Esq.

Member Nominated by Samaritan Fund:

MRS. FURLEY.

Member Nominated by the Linen League:

MISS A. A. RUSSELL, M.B.E.

Representatives of the Crole Wyndham Memorial Home Trustees:

COLONEL W. G. CROLE WYNDHAM, C.B.
E. J. MOUNT, Esq.

Representatives of the Medical Board:

N. H. ASHTON, Esq.
A. B. BERESFORD-JONES, Esq.
EDGAR FRESHMAN, Esq.
J. P. SAVILLE PECK, Esq.
I. H. K. STEVENS, Esq.
H. A. TREBLE, Esq.

Co-Opted Members:

DR. BRADE-BIRKS.
T. A. CLARKE, Esq.
J. B. THOMPSON, Esq., M.B.E.
MRS. ROBERT TRITTON.
SIR WILLIAM WAYLAND.

Members Appointed under Law 18a:

CANTERBURY COUNTY COUNCIL	THE RT. REV. BISHOP OF DOVER
KENT COUNTY COUNCIL	SIR CHARLES IGGLESDEN
SANDWICH BOROUGH COUNCIL	LT.-COL. W. V. L. PRESCOTT-WESTCAR
FAVERSHAM BOROUGH COUNCIL	DR. T. W. HERDMAN-PORTER
WHITSTABLE URBAN DISTRICT COUNCIL	H. COLLAR, Esq.
HERNE BAY URBAN DISTRICT COUNCIL	P. A. HORTON, Esq.
SITTINGBOURNE URBAN DIST. COUNCIL	P. R. WELLS, Esq., M.P.
BRIDGE-BLEAN RURAL DIST. COUNCIL	J. A. D. READE, Esq.
DOVER RURAL DISTRICT COUNCIL	C. J. LINES, Esq.
EAST ASHFORD RURAL DIST. COUNCIL	MRS. ARMITAGE
EASTRY RURAL DISTRICT COUNCIL	T. HUME, Esq.
ELHAM RURAL DISTRICT COUNCIL	DR. W. ENRAGHT
SWALE RURAL DISTRICT COUNCIL	F. I. NEAME, Esq.

HON. MEDICAL STAFF, 1946-1947.

Physicians:

I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.
H. A. TREBLE, Esq., B.M., B.Ch., M.R.C.P.

Surgeons:

A. B. BERESFORD-JONES, Esq., M.S. (Durham).
F. L. CASSIDI, Esq., M.B., B.Ch., M.R.C.S., L.R.C.P.
R. H. LUCAS, Esq., C.B.E., M.C., F.R.C.S., (Edin.)
* EDGAR FRESHMAN, Esq., F.R.C.S. (Eng. and Edin.)

Assistant Surgeon:

* H. W. L. MOLESWORTH, Esq., F.R.C.S. (Eng.).

Ophthalmic Surgeon:

* T. M. O'NEILL, Esq., M.B., B.Ch., D.O.M.S.

Assistant Ophthalmic Surgeon:

*S. W. GORDON SMITH, Esq., M.D., M.Ch., D.P.H., D.O.M.S.

Ear, Nose and Throat Surgeon:

T. A. CLARKE, Esq., M.D., F.R.C.S., D.L.O.

Ear, Nose and Throat Assistant Surgeon:

C. E. S. OXLEY, Esq., M.R.C.S., L.R.C.P., D.L.O.

Urological Surgeon:

EDGAR FRESHMAN, Esq., F.R.C.S. (Eng. and Edin.).

Obstetrician:

* I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.

Deputy Obstetrician:

* J. S. GILLIES, Esq., M.B., Ch.B.

Radiologist:

MORTON KAHN, Esq., M.B., Ch.B., D.M.R. & E.

Director of Pathology:

IAN B. MORRIS, Esq., M.B., B.Chir., M.R.C.S., L.R.C.P.

Bacteriologist and Pathologist:

MISS H. M. GARLICK, M.B., B.S., L.R.C.P., D.P.H.

Deputy Dermatalogist:

* H. A. TREBLE, Esq., B.M., B.Ch., M.R.C.P.

Physician in Charge of Psycho-Therapeutic Department:

C. E. A. SHEPHERD, Esq., M.R.C.S., L.R.C.P., D.P.M.

Deputy Physician and Anæsthetist:

J. P. SAVILLE-PECK, Esq., M.B., B.Chir., (Cantab.), M.R.C.S., L.R.C.P.

Anæsthetists:

J. S. GILLIES, Esq., M.B., Ch.B.
*H. F. GRIFFITHS, Esq., M.D., B.Ch., D.A.
*J. R. HAMERTON, Esq., M.B., B.S., M.R.C.S.
*MISS G. C. EVANS, M.R.C.S., L.R.C.P., J.P.

Dental Surgeons:

C. V. T. COLLING-BAUGH, Esq., L.D.S., R.C.S. (Eng.)
E. A. J. BRADLEY, Esq., L.D.S., R.C.S. (Eng.)

Medical Officer in Charge Fracture Clinic and Orthopædic Departments:

A. B. BERESFORD-JONES, Esq., M.S. (Durham).

Co-Ordinating Officer for Rehabilitation Departments:

I. H. K. STEVENS, Esq., M.D., B.S., M.R.C.P. (London), M.R.C.S., D.C.O.G.

Medical Officer in Charge Actino and Electro-Therapeutic Departments:

MORTON KAHN, Esq., M.B., Ch.B., D.M.R. & E.

Radium Consultant:
A. J. DURDEN-SMITH, Esq., M.B., B.S., M.R.C.S., L.R.C.P.

Medical Officer to the Crole Wyndham Memorial Home:
J. R. HAMERTON, Esq., M.B., B.S., M.R.C.S.

Chiropodist:
A. C. WOODRUFF, Esq., M.I.S.Ch.

Consulting Physician:
HAROLD WACHER, Esq., M.D. (Cantab.).

Consulting Bacteriologist:
H. M. M. WOODWARD, Esq., M.R.C.S., L.R.C.P.

Consulting Radiologist:
WILFRED GARTON, Esq., M.R.C.S., L.R.C.P., D.M.R. & E. (Cantab.)

Hon. Consulting Psychiatrist:
M. A. COLLINS, Esq., M.D.

Consulting Dental Surgeon:
R. S. N. FARO, Esq., L.D.S., R.C.S. (Eng.)

ADMINISTRATIVE STAFF.

Superintendent and Secretary:
MR. J. F. KENT, F.H.A.

Matron:
MISS J. ADDISON, S.R.N., D.N.

Assistant Secretary:
MR. M. D. KAY.

Assistant Matron:
MISS H. M. BEYNON, S.R.N.

Almoner:
MRS. I. H. K. STEVENS, A.I.H.A.

Contributory Scheme Organiser:
MRS. HEWITT JONES.

Appeals Organiser:
MR. J. SKELTON.

Pharmacist:
MR. W. H. BOORMAN, M.P.S., D.B.A.

Chaplain:
THE REV. A. B. COLE.

Hon. Solicitors:
MESSRS. KINGSFORD, ARROWSMITH & WIGHTWICK.

Bankers:
MESSRS. LLOYDS BANK, LTD., CANTERBURY.

Auditors:
MESSRS. REEVES & YOUNG.

NOTE.—*Temporary Appointments.

ANNUAL REPORT 1945

The Board of Management has pleasure in presenting its Annual Report for the year 1945.

Royal Visit.

H.R.H. the Duchess of Kent honoured the Hospital again when she visited the Wards on 28th July last, nearly eight years after assisting at the opening of the new buildings. Patients and staff very much enjoyed the kindly attention and words of Her Royal Highness.

Past and Future.

During the past 152 years some of the problems associated with ill health, and they are as many as they are varied, have been studied, fought, and often resolved chiefly by those responsible for the work of the Voluntary Hospitals of this country.

With the introduction of a National Health Service, the management and organisation may be drastically changed, but it is to be hoped that the services provided for the patients from East Kent will be as good, if not better, than those rendered during fifteen decades.

Victory Year.

The part played by the Hospital in the closing stages of the War can be reviewed with pride and satisfaction. Despite the final efforts of the enemy which caused mental and physical strain, shortage of necessities, and absence of staff, the services for patients were not only maintained in a state of high efficiency but were extended.

Obituary.

The Hospital, with its thousands of supporters, mourns the loss through death of many stalwarts, including His Grace The Lord Archbishop of Canterbury, Dr. William Temple, and the Rt. Worshipful the Mayor of Canterbury, Alderman Charles Lefevre, O.B.E., who had been Chairman of the Hospital Board since 1938.

In the death of Alderman Charles Lefevre the Board has lost a great leader and sympathetic friend. His wide experience and sound judgment were freely given in furtherance of all that was best and finest in Hospital work. The Board has been most fortunate in having had the guidance of such a Chairman.

Retirements.

This opportunity is taken of expressing sincere appreciation to Miss A. A. Russell, M.B.E., who retired on 31st December, 1945, from the office of Hon. Treasurer and Secretary of the Linen League. For twenty-one years Miss Russell has worked untiringly and successfully for the League, and its attainments are in no small measure due to her ability.

Miss A. F. Purchas, M.B.E., Matron for twenty-five eventful years, retired. Mrs. G. Lainchbury, Assistant Secretary since 1932, resigned following the return of her husband from military service. The Board's best wishes have been passed to these two officials who are remembered with esteem. Nurses particularly think of Miss Purchas with affection and gratitude.

Professor J. M. Munro Kerr, who under the Emergency Medical Scheme acted as Medical Superintendent for six years, relinquished his appointment at the close of the year. His assistance to the patients, staff, and Board is recalled with gratitude.

Patron.

His Grace The Lord Archbishop of Canterbury, Dr. G. F. Fisher, kindly consented to succeed the late Dr. William Temple, as Patron of the Hospital.

Vice-President.

Mr. J. Baker White, M.P.. joined the Board in September following his election to Parliament as the Member for the Canterbury Division. His predecessor, Sir William Wayland, was co-opted a member of the Board of Management and so continues to help.

Chairman.

Mr. Charles Yeoman undertook the onerous post of Chairman to fill the vacancy caused through the death of Alderman Charles Lefevre. Mr. Yeoman, who has served the Hospital as a member of the Board since 1921, thus adds to the important duties undertaken with such selflessness and generosity.

Vice-Chairman.

The office of Vice-Chairman has been ably filled by Mr. E. J. Mount who follows the example of his father, Mr. Harry G. Mount, one of the Hospital's greatest benefactors.

Resignations.

The resignations of Dr. Mary Scott, Anæsthetist, and Mr. A. K. Wiggins. Dental Surgeon, were accepted with much regret, and thanks were expressed to them for the practical help they have rendered to numerous patients.

After 4½ years devoted service as Chaplain, the Rev. G. Berkeley Mildred resigned in June, and the Rev. A. B. Cole accepted the vacant post. The ministrations of the Chaplain are greatly appreciated by the patients and the staff.

The resignation of Mr. Stephen Williamson, who had served the Board so well for several years, was accepted with much regret.

Appointments.

Temporary Hon. Asst. Ophthalmic Surgeon.

To facilitate the work of the Ophthalmic Department, Mr. S. W. Gordon Smith was appointed Hon. Assistant Ophthalmic Surgeon for a period of six months.

Matron.

In March last the Board appointed Miss Jean Addison, D.N., as Matron. She has had a brilliant nursing career and left Guy's Hospital, London, to take this responsible post at Canterbury. Her work since she joined the staff has confirmed the belief that the Board was fortunate in its choice.

Assistant Secretary.

Mr. M. D. Kay, formerly Assistant Secretary at the Princess Louise Hospital for Children, Kensington, and who has had six years active military service at home and abroad, was appointed Assistant Secretary from 31st December, 1945.

Hon. Medical and Surgical Staff.

With the coming of peace several members of the staff who have been on war service are looking forward to resuming their work at the Hospital. The Board has had special pleasure in welcoming the return of Mr. F. L. Cassidi and Mr. R. H. Lucas, Surgeons, Mr. T. A. Clarke, Ear Nose and Throat Specialist, and Dr. Ian B. Morris, Director of Pathology.

It is here appropriate to extend thanks to the members of the Hon. Medical and Surgical Staff for their wonderful help to the patients in the

Wards and Departments and to the Board in connection with many complex administrative matters. Although their numbers remained depleted and help was not always available from Resident Medical Officers, all calls on their skill and time were met with cheerfulness and willingness.

The professional service required from Consultants, Specialists, Physicians, Surgeons, and Anæsthetists, by thousands of patients, has been given freely since the opening of the Institution late in the eighteenth century. The members are now finding it an impossibility to devote so much of their time to Hospital work without some financial assistance. Present economic conditions do not ignore those engaged in Medicine and Surgery. The Board recognises this and is considering ways and means of providing, to some extent, for the just needs of the members of the visiting staff.

Mr. A. B. Beresford-Jones.

During the past year Mr. A. B. Beresford-Jones completed twenty-seven years service as Surgeon to the Hospital. It was the pleasure of the Board to extend congratulations and grateful thanks to him on behalf of all those who have benefited from his surgical ability and assiduous efforts.

Nursing Staff.

All the members of the Nursing Staff, whether on the permanent staff, in the Civil Nursing Reserve, or, volunteers from the British Red Cross Society and the St. John Ambulance Brigade, worked loyally during a year fraught with difficulties chiefly due to shortage of staff in all Departments. No words of praise are too good for those who have doggedly and cheerfully maintained the reputation of the Hospital in its treatment of the sick and injured.

Conditions of service are always under review. If more nurses can be secured hours of work can be still further reduced. The block system of teaching can be introduced. With all this in mind an Assistant Tutor has been engaged and more classroom accommodation is to be provided. Soon an addition to the Nurses' Home will be available at 7, Ethelbert Road, Canterbury, a good house in which all the night nurses will be able to rest and enjoy their leisure.

Miss E. E. P. MacManus, O.B.E., Matron of Guy's Hospital, London, presented the prizes at the Prize Giving Ceremony in October, and her inspiring address to the Nurses was thoroughly enjoyed.

The Preliminary Training School has been successfully established. Examination results were good and with the knowledge that many Student Nurses will be admitted for training during 1946, the outlook as regards the nursing service appears much brighter.

Domestic Staff.

The shortage of domestic staff provides a grave problem with no signs of solution, despite the excellent conditions of service including good rates of pay.

Extension of Services.

It is pleasing to record the extension of the services by the availability of 12 beds in the new Complicated Maternity Department; the provision of the occupational therapy and remedial exercises departments thereby adding greatly to the value of the Rehabiliation work; an additional room to the Bacteriological and Pathological Department: a temporary additional classroom for the student nurses; the purchase of 18, Dane John to provide office accommodation for the Contributory Scheme and the renting of offices at 14, Dane John for the Appeals Staff.

Bridge Hill House, Bridge, was bought, and when staffed and furnished will provide much needed Convalescent Home amenities for adults. By

the time this report is published the Crole Wyndham Convalescent Home, Herne Bay, having accommodation for up to twenty children, will be in use again under the administration of the Hospital Board.

Plans have been approved for the early provision of a new sewing room, and more accommodation for the Almoner and her staff.

The Dental Services have been revised and the new arrangements are working well.

Radium which was stored for safety during the war is now back at the Hospital and is being used. At the close of the year the Board had under consideration the question of providing more X-Ray Therapy equipment in order to extend the facilities for the treatment of cancer.

The provision of beds for normal maternity cases in a building to be erected on the Hospital site has been discussed with Local Authorities.

Cleaning and Repairs.

A start was made in cleaning, painting and repairing the fabric following the six years of war. Blast walls, other forms of protection, and black-out have been removed, and the buildings are recovering the atmosphere of cheerfulness, colour, and pleasant outlook which is so good for the patients, and which make the Hospital a friendly Institution. The work is expensive, however, and much remains to be done, including the removal of the camouflage, a reminder of grim days experienced in this corner of South-East England.

National and Area Activities.

The work of the British Hospitals Association has been supported and followed closely. Within the County of Kent the Area Committee has met regularly and frequently in the interests of thirty-six voluntary hospitals and kindred institutions.

The interim report of the Kent Officers Committee was carefully studied and the comments in the Ministry of Health's Survey Report for London and the surrounding area were noted with particular interest, especially against the background of a probable National Health Service.

Towards the end of the year conferences were held with the Ramsgate General Hospital in regard to the future medical staffing of the Hospitals at Ramsgate and Canterbury. A frank exchange of views between Hospitals on matters of organisation is a good way of reaching understanding and of successfully planning the health services of the future. It is hoped that talks with the Board of the Margate General Hospital will commence early in the New Year.

Statistics.

Space prevents a lengthy survey of the manifold services performed during the past twelve months. The statistics printed elsewhere in this report merit careful study as they epitomise an astonishing amount of work. With the end of the war the number of beds reserved under the Emergency Hospital Scheme was gradually reduced. Unfortunately due to the need to conserve the strength of a depleted staff it was necessary in October to restrict the daily number of available beds to the normal complement of 195. This number is twelve more than that provided at the outbreak of the war.

The following comparative figures illustrate in a striking manner the continued growth of the work during the war years. It is safe to predict that during 1946 the Hospital's services will be called upon to meet even greater demands.

	1939	1945
Average daily number of beds available ...	183	234
Average daily number of occupied beds ...	147.7	184.6
Number of patients admitted during year ...	3387	5181

Average total cost of each In-patient per week	£3 3 5	£5 2 2
Operations main theatres	1974	3388
Operations out-patient theatre	657	877
Out-patients—new cases	10,305	17,127
Out-patients—total attendances	35,693	54;352
Average cost per out-patient	10s. 0d.	14s. 5d.
Average cost per out-patient attendance ...	3s. 0d.	4s. 9d.

Appeals.

With the dwindling of grants from H.M. Government in respect of service under the Emergency Medical Scheme it became necessary for the Board to extend its appeals for voluntary donations and subscriptions. An Appeals Committee was appointed in June and the members immediately started to work. The good results augur well for the future, and this is encouraging because at least an additional sum of £15,000 will be required in 1946. Mr. J. Skelton, of Canterbury, was appointed Appeals Organiser, and the Board wishes him success in his new sphere of activity.

Contributory Scheme.

Once more the Board acknowledges with gratitude the invaluable help rendered by all those associated with the Contributory Scheme. The account reveals that the income of the scheme was a record, and after large sums had been paid for Contributors treated in various Institutions and the costs of administration had been met, the Hospital's general fund received £17,466, yet another record. "Thank you" are only two words, but they are intended to convey a wealth of appreciation to the Contributory Scheme Committee, the Hon. Hospital Representatives, the Stewards, and to the thousands of contributors who provided nearly a third of the Hospital's maintenance income.

The Linen League and the Samaritan Fund.

The Linen League and the Samaritan Fund have continued their good work. As the result of much voluntary effort, a large quantity of equipment and urgent help have been given for the benefit of the patients. In this way the Board and the Staff have been relieved of much anxiety.

Finance:—Income.

The total maintenanec income was £63,158 10s. 3d., and this just covered the total expenditure for the year.

Through the generosity of many friends, income was well maintained, particularly that from voluntary sources.

The receipts in respect of services rendered under the Emergency Medical scheme were of considerable help. The Board is faced with heavy loss under this heading, now the emergency is over, and the large sums involved, representing 25% of the total income, must be replaced by donations and subscriptions. The figure of £15,382 7s. 6d. includes £5,063 7s. 0d. received in settlement of the Hospital's claim for 1944 against the Ministry of Health.

All the donations make a list which is too long to print in this abridged report, but it is here appropriate specially to refer to the following gifts:—

The President, W. K. Whigham, Esq., O.B.E., £1,000 for the Complicated Maternity Unit.

The Trustees of the Bernhard Baron (decd.) Charities Fund, £1,000 for the Complicated Maternity Unit.

Mr. and Mrs. Robert Tritton, many donations of considerable sums for special equipment and the Complicated Maternity Unit.

The late Ald. Charles Lefevre and Mrs. Lefevre, £1,000 to endow a bed.

The Miners' Welfare Commission, £800 for the Remedial Exercises Department.

The John McMaster Benefaction, £758 7s. 8d.

The Trustees of the Bell Endowment Fund, £650.
The Alexandra Rose Day Collection, £599 16s. 8d.
The Canterbury City Corporation, £500.
The Gymkhana and Horse Show (Organiser, C. J. Lines, Esq.), £464 17s. 11d. for the Complicated Maternity Unit.
The Kent and Canterbury Hospital Linen League—Linen to the value of £368 1s. 11d.
The South-East Area Sporting Club, Canterbury, £315 18s. 7d.
The Preston Discussion Group, £250.
Cricket Match—Collection and Sale of Score Cards, 6th August, 1945, £216 11s. 5d.
The Hospital's "Anonymous Friend," £200.

Legacies.

Many legacies were gratefully received amounting to £1,799 17s. 10d. Of this welcome sum £500 has been credited to the Endowment Fund Capital Account and the balance to the Account for General Purposes. The legacy of £1,000 received under the Will of the late Mr. H. L. Farrer, who was a generous supporter of the Hospital during his lifetime, is acknowledged with appreciation.

New Hospital Building Fund.

This fund is still in debt to the extent of £51,694 10s. 3d. In order temporarily to reduce the heavy interest charges, the sum of £4,000, reserved for deferred repairs, has been credited to the account. Bank charges against this fund were £1,683 10s. 11d. It would indeed be a relief if this liability were removed.

Longbotham Bequest Account.

Many patients have received benefit in the "William Longbotham" Private Ward. The balance of the income from the Trust, £306 16s. 2d., will be invested to increase the capital account, so that in due course it will be possible to provide two such wards to be used "for the benefit of gentlefolk whose circumstances in life might not otherwise enable them to have the extra benefits of a private ward."

Land, Buildings and Equipment.

The assets of the Hospital were increased by the purchase of 18, Dane John, Canterbury, at a cost of £1,172 19s. 0d., and the payment of a deposit of £275 for a house—7, Ethelbert Road, Canterbury. The former has provided good office accommodation for the Contributory Scheme Staff and the latter will be furnished and used as a Home for the Night Nurses.

Expenditure.

It was necessary to spend the large sum of £62,993 12s. 11d. in maintaining the many and varied services for In and Out-patients and to meet some accounts against the Complicated Maternity Unit and the Rehabilitation Department. In addition, capital expenditure amounting to £697 19s. 10d. was incurred in the provision of more equipment for many departments.

Nearly every heading of maintenance expenditure reveals an increase due, not only to additional services rendered to larger numbers of patients, but primarily to the higher costs of all materials; equipment; fuel; laundry; salaries and wages, and the need for more of the fabric to be repaired and renovated.

The new building for Occupational Therapy and Remedial Exercises has been paid for and the majority of the accounts in respect of the Complicated Maternity Unit have been met. Thanks to the great assistance of donors the Complicated Maternity Unit account had a deficit of but £436 2s. 6d. at the close of the year.

Convalescent Home Accommodation.

Bridge Hill House, Bridge, was purchased for £7,070 and it will be equipped and furnished at an additional cost estimated at £6,000. The money for this valuable extension was obtained by the sale of investments standing to the credit of the Capital Account for General Purposes.

Thanks to all Donors and Helpers.

Gratitude is expressed to all those who by their generous gifts in kind, cash and time, have so magnificently supported the Hospital throughout the past twelve months. The untiring voluntary help of several friends who have assisted in many of the Wards and Departments calls for special acknowledgment. Such assistance has been invaluable during periods when the permanent staff was working under strain through shortage of personnel.

The Board particularly desires to thank most heartily:—

Mrs. Charles Lefevre,
Mr. G. M. Kingsford—Hon. Solicitor to the Hospital,
All members of the Kent and Canterbury Hospital Linen League,
The Committee and members of the Samaritan Fund,
The Proprietors and Editors of the local press who have given extremely valuable publicity to the Hospital's activities and appeals,
The Librarian and her Assistants,
Women's Voluntary Services,
The British Red Cross and St. John War Organisation,
The Canadian Red Cross Society,
The American Red Cross Society,
The British War Relief Society of New York,
The Local Civil Defence Services,
The Kent County Constabulary,
The Voluntary Stretcher Bearers,
All other Volunteers and Organisations.

Salaried Staff.

On behalf of the Governors, the Board has much pleasure in complimenting and thanking every member of the salaried staff for his or her contribution to the successful work throughout 1945. The competence and cheerfulness of the staff is reflected in no small measure in the efficient organisation of the Kent and Canterbury Hospital—a voluntary general Hospital whose services have been at the disposal of the public for more than a century and a half.

Conclusion.

It has become increasingly evident that additional accommodation must be provided at an early date if the heavy demands are to be met. The Board has many schemes in mind and continues confidently to look for generous support in order that the best services can be provided for all those who seek In and Out-patient treatment at their Hospital.

Signed on behalf of the Board of Management,

CHARLES YEOMAN,

Chairman.

1st March, 1946.

INCOME AND EXPENDITURE ACCOUNT

INCOME (Ordinary)

	£	s.	d.	£	s.	d.
Voluntary Gifts:—						
Subscriptions, Donations, etc.:—						
Annual Subscriptions	3579	0	0			
Donations	3800	4	7			
Donations, per Linen League	368	1	11			
Box Collections	342	7	9			
Congregational Collections	302	16	0			
League of Mercy	20	0	0			
				8412	10	3
Contributory Scheme	21239	14	2			
Less: Administrative Expenses (£ 966 13 0)						
Contributions to other Institutions (£ 2806 18 8)						
	3773	11	8			
				17466	2	6
Receipts on Account of Services Rendered:—						
Contributions on Account of Services to Patients—Non-Contributors:—						
In-Patients	4894	17	10			
Out-Patients	684	10	5			
Private Patients	5164	8	10			
Public Authorities (£ 2545 11 0)						
Less: Payments to Hon. Medical Staff (£ 861 16 3)						
	1683	14	9			
Pathological Laboratory	589	0	0			
				13016	11	10
Grants from Ministry of Health under Emergency Hospital Scheme				15382	7	6
State Grant towards Nursing Salaries (per British Hospitals Association)				1391	0	0
Other Receipts:—						
Trustees of Bell Endowment Fund for Bell Ward	650	0	0			
John McMaster Benefaction	758	7	8			
Canterbury Insurance Committee	43	0	2			
Canteen Surplus for the Year	573	1	6			
				2024	9	4
Invested Property:—						
Interest, Dividends, etc.	1416	1	5			
Refund, Income Tax	190	18	3			
Rents	257	6	7			
Interest on Deposit Account	70	14	8			
				1935	0	11
				59628	2	4

INCOME (Extraordinary)

Legacy, Mrs. A. L. Oliver				25	0	0
Special Donations:—						
New Complicated Maternity Department				2705	7	11
Rehabilitation (Miners Welfare Commission)				800	0	0
				£63158	10	3

for the year ending 31st DECEMBER, 1945

EXPENDITURE (Ordinary)

	£	s.	d.	£	s.	d.
Provisions				8090	8	1
Surgery and Dispensary:—						
Drugs, Chemicals and Disinfectants	2120	13	10			
Dressings, Bandages, etc.	1131	5	2			
Instruments and Appliances	1903	4	7			
Wines and Spirits	5	10	0			
Salaries and Wages of Dispensary Staff	610	1	9			
X-Ray Department	2172	19	2			
Sundries (Occupational Therapy £224 19 11)	409	11	1			
				8353	5	7
Domestic:—						
Repairs and Renewals of Furniture, Bedding and Hardware	1311	10	10			
Laundry	3686	11	4			
Cleaning and Chandlery	238	3	3			
Water	330	5	1			
Fuel and Lighting	3008	4	7			
Uniforms	414	16	5			
Sundries	109	12	0			
				9099	3	6
Salaries and Wages:—						
Medical	776	15	5			
Nursing	9511	5	3			
Other Officers and Employees	12744	1	4			
Superannuation Contributions	1344	14	4			
Auxiliary Nurses	2044	0	0			
Pensions	294	6	10			
Honoraria to Medical Staff	400	0	0			
				27115	3	2
Miscellaneous:—						
Printing, Stationery, Postages, Telephones, etc.	1451	18	4			
Advertisements	229	15	3			
Insurance of Buildings, Equipment, Stores, etc.	493	19	4			
Garden	236	8	4			
Sundries	39	14	11			
				2451	16	2
Administration:—						
Salaries (including Superannuation)	1460	17	9			
Printing, Stationery, Postages, Telephone, etc.	108	7	9			
Audit Fee	31	10	0			
Sundries	27	9	11			
				1628	5	5
Establishment:—						
Repairs and Renewals of Buildings and Plant				1984	14	2
Finance:—						
Appeals	25	7	8			
Rent, Rates and Taxes	517	0	8			
Bank Charges	53	17	8			
Bank Charges—New Hospital Building Fund	1683	10	11			
				2279	16	11
				61002	13	0

EXPENDITURE (Extraordinary)

Emergency Hospital Scheme				306	1	4
Contributions to Other Institutions				39	19	0
Bridge Hill House, Expenditure for Year				108	3	2
Ambulance Deficit on the Year's Maintenance				330	17	5
Payments on Account of the New Complicated Maternity Department	986	15	0			
Payments on Account of the Rehabilitation Department	219	4	0			
				1205	19	0
Balance being Excess of Income over Expenditure for the year				164	17	4
				£63158	10	3

BALANCE SHEET

LIABILITIES				£	s.	d.	£	s.	d.
Sundry Creditors:—									
General Fund				4411	7	6			
Deferred Repairs Reserve Account				4000	0	0			
Supply of Dentures				19	1	4			
							8430	8	10
Loans to Hospital:—									
Bank Account, New Building Fund				51694	10	3			
Less: Temporary Loan, Deferred Repairs Reserve Account				4000	0	0			
				47694	10	3			
Less: Cash at Bank, Current Account				1388	19	9			
							46305	10	6
Capital Account:—									
(a) **Hospital Endowments:—**									
(i) **General** at 1st January, 1945	£ 25847	s. 8	d. 3						
Add: Donations:—									
Alderman and Mrs. F. C. Lefevre	1000	0	0						
Add: Legacy:—									
Miss Ada Streeter	500	0	0						
				27347	8	3			
(ii) John McMaster Benefaction as at 1st January, 1945				42892	11	6			
(iii) Miss A. J. Longbotham as at 1st January, 1945	26802	16	4						
Add: Balance of Income for Year	306	16	2						
				27109	12	6			
				97349	12	3			
(b) **Special Funds** as at 1st January, 1945	3306	15	11						
Add: Reinvested during year	108	9	9						
				3415	5	8			
				100764	17	11			
(c) **General Funds** as at 1st January, 1945	20898	11	7						
Add: Profit on Sale of Investments	187	18	0						
Add: Legacies received during Year:—									
Miss Rosa Imogen Small	50	0	0						
Mr. W. R. Harrisson	100	0	0						
Mr. H. L. Farrer	1000	0	0						
Mr. H. Hicks	50	0	0						
Miss K. A. Wilson (balance)	49	17	10						
Miss Carrie Reeves	50	0	0						
	22386	7	5						
Less: Transfer to New Hospital Building Fund	647	19	10						
Transfer to Land, Buildings and Equipment	9174	14	6						
	9822	14	4						
				12563	13	1			
(d) **Suspense Funds**, Wireless Maintenance				115	3	4			
							113443	14	4
Land, Buildings and Equipment:—									
Winchelsea House				1674	6	2			
Staff Houses				1250	0	0			
Bungalow, Barham (including £50 Expenditure during Year)				425	0	0			
Bridge Hill House (including Equipment)				7676	15	6			
18 Dane John, Canterbury				1172	19	0			
7 Ethelbert Road, Canterbury (Deposit)				275	0	0			
				12474	0	8			
New Hospital:—									
Balance as at 1st January, 1945				126866	15	8			
Add: Donations, etc.				30	15	2			
Transfer from General Fund				647	19	10			
Transfer from Income and Expenditure Account—									
Complicated Maternity Unit				986	15	0			
Rehabilitation Department				219	4	0			
							141225	10	4
Unexpended Income, Balance of Special Funds:—									
Halford Bequest (for Nurses Educational Library)				3	14	1			
Convalescence				1160	16	1			
Radium Clinic Account				79	13	4			
Pension Reserve Account				715	17	0			
British War Relief Society (Inc.), New York City				73	11	11			
							2033	12	5
							£311438	16	5

31st DECEMBER, 1945

ASSETS

	£	s.	d.	£	s.	d.
Cash at Bank and in Hand:—						
Petty Cash	50	0	0			
On Account of Suspense Funds for Investment		1	0			
On Account of Hospital Endowments for Investment	306	16	2			
Bridge Hill House Account	341	12	2			
				698	9	4
Sundry Debtors:—						
General Funds				1573	14	3
Investments:—						
(a) Hospital Endowments	97042	16	1			
(b) Special Funds	3415	5	8			
(c) General Funds	14321	10	4			
(d) Suspense Funds	115	2	4			
				114894	14	5
Land, Buildings and Equipment—New Hospital:—						
Expenditure to the 1st January, 1945	178592	1	1			
Payments during Year	1853	18	10			
	180445	19	11			
Winchelsea House at cost (subject to War Damage Claim)	1674	6	2			
Staff Houses (Foreland, South Canterbury)	1250	0	0			
Bungalow, Barham (including cost of installation of heating)	425	0	0			
Bridge Hill House at cost	7152	14	7			
Bridge Hill House, Equipment at cost	182	8	9			
18 Dane John, Canterbury, at cost	1172	19	0			
Deposit: 7 Ethelbert Road, Canterbury	275	0	0			
Contributory Scheme re-equipment	243	13	9			
				192822	2	2
Income and Expenditure Account:—						
Balance as at 1st January, 1945	1614	13	7			
Less: Excess of Income over Expenditure for the Year	164	17	4			
				1449	16	3
				£311438	16	5

We have audited the Accounts and Balance Sheet of the Kent and Canterbury Hospital for the year ended the 31st day of December, 1945, and certify the same to be true and correct Accounts and to show the position at the date of the Balance Sheet as disclosed by the books and in accordance with the information and explanations given to us.

8th March, 1946.
39 St. Margaret's Street,
Canterbury.

REEVES & YOUNG,
Chartered Accountants,
Auditors.

Statistics of Patients for the Year 1945 Compared with those of the Previous Year.

I.—IN-PATIENTS.

(*a*) Number of Beds and In-Patients.

	Numbers in 1945	Numbers in 1944
(1) BEDS: (*a*) Complement at 31st December, Normal ...	195	195
(*b*) Average daily complement during the year, (including Casualty Beds)	234	336
(*c*) Average daily number closed during the year, owing to—		
(i) Rebuilding or Extension Schemes ...	—	—
(ii) Repairs, Re-decoration, Cleaning or Infection	—	.1
(iii) Reserved for Casualties...	39	157
(*d*) Average daily number open during the year	234	178.9
(*e*) Average daily number occupied during the year	184.6	175
(2) Number of In-Patients in the Hospital at beginning of year	165	205
(3) Number of In-Patients admitted during year	5181	4689
(4) Number of In-Patients in the Hospital at the end of year	172	165
(5) Average number of days each Patient was resident ... (*Ascertained by dividing the yearly total of daily counts* (67,359) *by the number of patients treated to a conclusion, i.e.,* (2) + (3) — (4).	13	13.5
(6) Number of Patients admitted and discharged during the year who were resident for (i) Only 1 day ...	268	328
(ii) 2 and 3 days ...	791	767

(*b*) Annual Expenditure on In-Patients apart from that on Out-Patients; Average Cost of each In-Patient per week; and Average Cost of each In-Patient.

	1945			1944	
	Expenditure on In-Patients	Average Cost of each In-Patient per week.	Average Total Cost of each In-Patient	Average Cost of each In-Patient per week.	Average Total Cost of each In-Patient
	£	£ s. d.	£ s. d.	£ s. d.	£ s. d.
1 Provisions	7466	15 8	1 8 10	15 5	1 9 9
2 Surgery & Dispensary	5454	11 4	1 1 1	14 8	1 8 5
3 Domestic	7381	15 4	1 8 6	13 3	1 5 9
4 Salaries and Wages (Maintenance) ..	22076	2 6 0	4 5 4	2 0 1	3 17 7
5 Miscellaneous ..	1994	4 2	7 9	3 7	6 11
6 Administration ..	1362	2 10	5 3	2 11	5 7
Statistical Cost ..	45733	4 15 4	8 16 9	4 9 11	8 14 0
7 Establishment:— Renewals and Repairs	1574	3 3	6 1	2 2	4 2
8 Finance	1722	3 7	6 8	11	1 9
Total Cost ..	49029	5 2 2	9 9 6	4 13 0	8 19 11

Statistics of Patients for the Year 1945.

—Continued.

II.—OUT-PATIENTS.

(*a*) Numbers.

	Numbers in 1945	Numbers in 1944
(1) Total number of new Out-Patients	17,127	17,494
(2) Total number of Out-Patients Attendances ...	54,352	53,092
(*a*) Number of Casualty Patients included in No. 1 above	2934	4388
(*b*) Number of Casualty Attendances included in No. 2 above	8357	9815

(*b*) Estimated Annual Expenditure on Out-Patients and Average Cost of each Out-Patient Attendance and of each Out-Patient.

	1945			1944	
	Expenditure on Out-Patients	Average Cost of each Out-Patient Attendance.	Average Total Cost of each Out-Patient.	Average Cost of each Out-Patient Attendance.	Average Total Cost of each Out-Patient
	£	Pence	Pence	Pence	Pence
1 Provisions	625	3.0	9.0	2.4	6.7
2 Surgery & Dispensary	2899	13.7	41.9	16.9	48.1
3 Domestic	1718	8.1	24.8	6.0	17.9
4 Salaries and Wages (Maintenance) ..	5039	24.0	72.9	18.5	52.6
5 Miscellaneous ..	458	2.1	6.6	1.5	4.2
6 Administration ..	266	1.3	3.5	1.3	3.8
Statistical Cost ..	11005	52.2	158.7	46.6	133.3
7 Establishment:— Renewals and Repairs	411	2.9	5.9	1.0	2.8
8 Finance	558	2.5	8.1	.4	1.2
		56.7	172.7	48.0	137.3
Total Cost ..	11974	4s. 9d.	14s. 5d.	4s. 0d.	11s. 5d.

PRINCIPAL OUT-PATIENT CLINICS.

MEDICAL

DR. I. H. K. STEVENS	Tuesday 10.15 a.m.
DR. H. A. TREBLE	Friday, 10.0 a.m.

SURGICAL

MR. A. B. BERESFORD-JONES ...	Wednesday, 9.15 a.m. Friday, 10.45 a.m.
MR. F. L. CASSIDI	Thursday, 10 a.m.
MR. R. H. LUCAS	Thursday, 10.30 a.m.
MR. EDGAR FRESHMAN	Tuesday, 10.45 a.m. Saturday, 10.0 a.m.
MR. H. W. L. MOLEWORTH ...	Monday, 9.15 a.m.

ORTHOPÆDIC

MR. A. B. BERESFORD-JONES ... MR. F. L. CASSIDI ... ... MR. H. W. L. MOLESWORTH ...	Wednesday, 9.15 a.m.

EAR, NOSE AND THROAT

MR. T. A. CLARKE	Wednesday, 1.45 p.m. Saturday, 9.0 a.m.

OPHTHALMIC

MR. T. M. O'NEILL	Monday, 1.15 p.m.

UROLOGICAL

MR. EDGAR FRESHMAN ...	Saturday, 10.0 a.m.

X-RAY

DR. MORTON KAHN	By Appointment.

ELECTRO-THERAPEUTIC

DR. MORTON KAHN	By Appointment.

PATHOLOGY AND BACTERIOLOGY

DR. I. B. MORRIS	By Appointment.

SKIN

DR. H. A. TREBLE	Thursday, 1.45 p.m.

PSYCHO-THERAPEUTIC

DR. C. E. A. SHEPHERD	Thursday Afternoon.

DENTAL

MR. C. V. T. COLLING-BAUGH ...	Wednesday, 4.30 p.m.
MR. E. A. J. BRADLEY	Friday, 4.30 p.m.

VENEREAL

DR. D. ERSKINE	Female:	Tuesday, 11 a.m. and 4 p.m. Friday, 3.0 p.m.
	Male:	Tuesday, 5.15 p.m. Friday, 4.15 p.m.

PATIENTS SHOULD APPLY FOR AN APPOINTMENT AT THE HOSPITAL BEFORE ATTENDING ANY CLINIC. Phone: Cant. 2291.